

Graduate School of Business

Orhanlı 34956 Tuzla-Istanbul, Turkey Phone: +90 216 483 96 71 https://sbs.sabanciuniv.edu/en/phd-program

LETTER OF RECOMMENDATION for the Ph.D. Program Applicants

Applicant's:
(Last Name) (First) (Middle) is applying for admission to the Ph.D. Program at Graduate Business School. Your candidate assessment of the applicant will assist the Admissions Committee during the selection process. The most helpful recommendations are those that present a balanced view and give detailed descriptions of an applicant's abilities.
Recommender's:
Name: (Last) (First) (Middle)
Position or Title:
Organization:
Address for Correspondence: Home Business
Telephone Number: E-mail:
Recommender's signature: Date: (Day / Month / Year)
How long have you known the applicant?
In what capacity have you known the applicant? Please be specific.

What do you consider the applicant's most outstanding capabilities and characteristics?
What do you consider the applicant's most noticeable weaknesses or developmental needs?
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How well suited is the applicant to conducting independent and original research?
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What will this individual be doing in five to ten years in your opinion?

Please give us your appraisal of the applicant in terms of qualities listed below (check in the
appropriate column). To what reference group (e.g., student, employee) are you comparing the
applicant?

	Outstanding (Top %5)	Excellent (Top 15%)	Good (Top 30%)	Average	Below Average	Not Observe		
Analytical /Quantitative Ability								
Oral Communication Skills								
Written Communication Skills								
Motivation/Initiative								
Professional Maturity								
Teamwork Skills								
Interpersonal Skills with superiors								
Potential for Career Development								
Please feel free to comment on your ratings, and provide the any additional information which you believe would be helpful in considering the applicant's admission to the Graduate Programs.								